

The First Practical Zero Emission Aviation Powertrain

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Our Mission: Accelerate the World's Transition to Sustainable Aviation

Starting with:

Zero emission 500 mile air travel @ half of today's cost

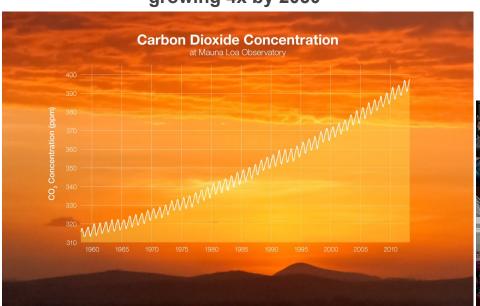
\$100B+ in clean, faster, more convenient local travel

2020: 300-mile @6 seats; first 19-seat flight 2022-23: 500-mile commercial ops, 19-seat



Why We Do It

Aviation emissions particularly harmful; growing 4x by 2050



Air travel has increasingly poor user experience

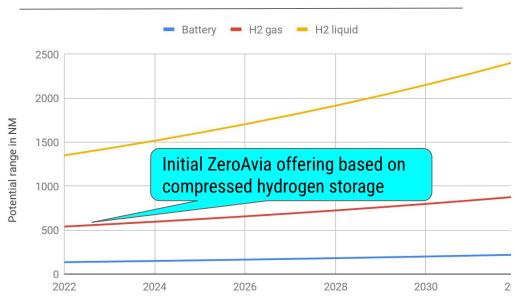




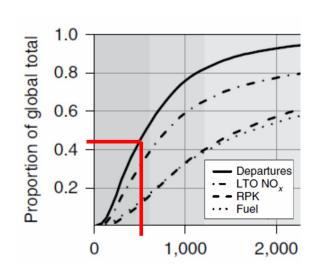
How: Electric but Not Battery

Battery aircraft, while being conceptually simpler, will likely be limited to shorter range missions

Future Fuel options -Battery, H2 gas and H2 Liquid*



500-mile range covers almost 50% of all trips worldwide**



^{*}Sources: batteries: 250 Wh/kg @system level 2022, 5% YoY improvements (more optimistic than Schafer (2018)); H2 gas: 1000 Wh/kg 2022, 5% YoY; H2 liquid: 2500 Wh/kg, 6% YoY, all based on supplier information

^{**}Schafer et al (2018) - Technological, economic and environmental prospects of all-electric aircraft.



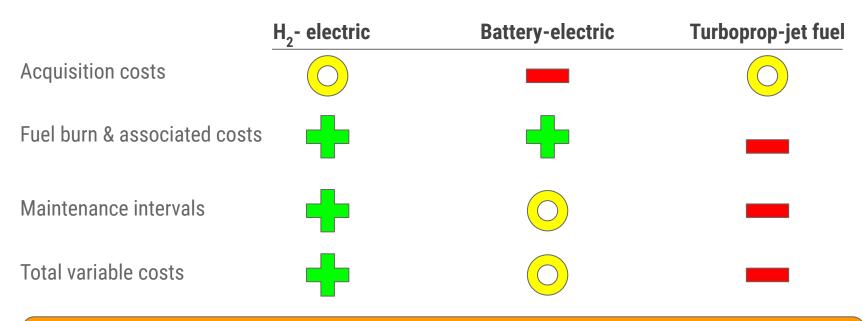
First Product: PT6 Replacement for 500nm in 2022



Lower fuel, maintenance costs; lower noise; zero emissions end-to-end



Cheaper, Zero Emission PT6 Level Performance



Hydrogen powertrains can provide up to 40% OPEX savings for small operators

Consistently Hitting our Milestones for 18 Months

2019 milestones

- July: Hydrogen fuel cell and tank integration tests
- April: Max Range, Max Speed & Formation flights
- March: First full pattern flight
- **February**: First flight after FAA's Exp. R&D Certificate
- **January**: First high speed taxi tests: 50kts, 95kt

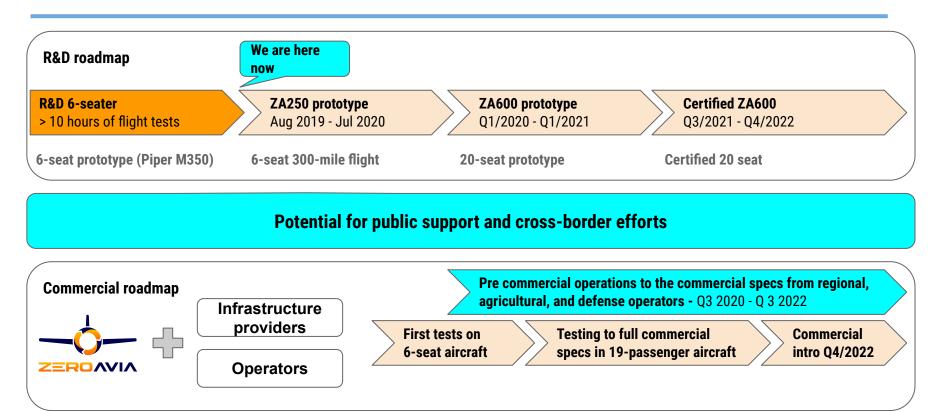
2018 milestones

- October: Runway Flying El Camino demos: 60 kts, 75kts
- July: First 1000+ RPM run and First 100kW power-up
- May: First starts; SW & HW integration tests





Supporting R&D and early commercial spec testing are crucial



Team with Proven Success & Deep Experience



Val Miftakhov,
Founder & CEO
Google, McKinsey, DOE,
eMotorWerks (Founder &
CEO; acquired in 2017)
Pilot, fixed wing & rotorcraft
Physics PhD, Princeton;
MIPT



Gabriel DeVault,
Head of Drivetrain
Zero Motorcycles (founding team), InspecTools
(founding team; acquired
2018), JOBY Aviation
Private pilot



Julia Batishcheva, CFO eMotorWerks CFO (acquired in 2017), Vivus, SH (an Al SW DOD contractor); BS Economics



Katya Akulinicheva, IR and UK operations Finance experience in M&A, PE, Cleantech VC BA/MA Politics & Economics, Oxford; MBA, INSEAD



James Lawson, Regulatory FAA Designated Engineering Rep, Zee Aero, BAE, Crane Aerospace, Astronics; MEng Loughborough



Vadim Belogorodsky.
System Integration
CANtrolls (Founder),
System engineer at
Schramm, One Motion
BS Electrical Eng,
Widener



Ben Drobiz, Embedded architect Tesla (architect of Model S/X/3 onboard systems); Rochester Institute of Tech, Mech/Computer Eng



Julian Renz, Partnerships SYSTEMIQ, Air Liquide, BMW, tado MSc Chemical Eng, TUM, Tech Mgmt, CDTM



Leonid Ganapolsky,
Drivetrain Test & Validation
Sonos, Tesla, eMotorWerks
(acquired in 2017)
CS, Project Management
Golden Gate University



Aleksandr Kikhtenko, Head of the Remote Engineering office
Expert on mobile power plants, both terrestrial and aerial
Electroavtomatika, Aerostart;
Industrial electronics NCS TU



Strong Advisory Board





John Uczekaj, Aviation Industry
Relations Advisor
CEO & President, Aspen Avionics; EVP
& GM, Honeywell; Board Member,
General Aviation Manufacturers
Association; 2012 honoree, Living
Legends of Aviation (Entrepreneur of
the Year)



Andrew Patton, Business
Advisor
Google (Wing, X), GrowthPoint
Technology Partners, Titan
Aerospace, Boeing;
Aerobatic Pilot;
Princeton Mech & Aerospace;
Stanford MBA



David Walrod, Investment Advisor
Managing Director / Partner @Sabia
Capital, Pier 88, Pacific Growth Capital,
Vodafone Ventures, Bridgescale Partners,
Oak Investment Partners; McKinsey &
Company; Board Member @5+ VC-funded
startups; UC Berkeley Foundation Trustee
Harvard JD, MIT PhD & Berkeley AB
Physics



Brian Snow, Investment Advisor
Impala Ventures, Pristine
Environments (Founder & CEO;
acquired by MAST Capital in 2017),
Vornado Realty
Wharton MBA, MS Georgetown



Micah Myers, Investment Advisor
CEO, Pace Avenue; Board Member,
eMotorWerks (acquired in 2017);
Co-Founder & SVP, CleanPowerFinance
(acquired in 2018); Principal, Claremont
Creek Ventures.
Fighter pilot
MBA, Stanford; BA, UC Davis



Advisor
Founder EVOutlook; LinkedIn Top
Voice; Advisory Board Member
with Momentum Dynamics, Energy
Disruptors, RENU ventures.
Brand Ambassador of Rimac
Automobili and Pariss Electric

Roger Atkins, EV Business



Julian Chu, Business Advisor Google, GE, McKinsey, Ford MBA, UMich MS Aerospace, UMich BS Physics, UHongKong



Ron Mangon, Aircraft systems
Advisor
Mangon Aircraft (aircraft repair & maintenance)
Certified Piper, Cessna, Lycoming,
Continental mechanic



Michael Reich, Investment & Talent Acquisition Advisor
Founder & President, MRA
Retained Executive Search; built
exec teams that led to 16 IPOs
and 40 profitable M&A events;
Founder, Silicon Valley Aviation